Call for Partnership (CFP)

Urban Climate Resilience Masterclass for Somalia

CFP Ref.: CFP-0014

CLOSING DATE: 18/03/2025
CLOSING TIME: NOT LATER THAN 5pm, Central European Time (CET)
INFO SESSION: 06/03/2025, 11-12pm, Central European Time (CET). The meeting can be accessed through this link (Teams Meeting ID: 372 644 376 155, Passcode: 5ru6A9bU).

PROPOSALS RECEIVED AFTER THE CLOSING DATE AND TIME SHALL NOT BE CONSIDERED.

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1. Background

1.1. Introduction to this Call for Partnership (CFP)

The Global Center on Adaptation (GCA) invites registered non-profit organizations (including local and international non-government organizations, community-based organizations, universities, companies limited by guarantee) to submit proposals for the development and delivery of a Urban Climate Resilience Masterclass for Somalia.

1.2. Introduction to the Global Center of Adaptation

The Global Center on Adaptation (GCA) is an international organization that works as a solutions broker to catalyze action and support for adaptation solutions, from the international to the local, in partnership with the public and private sector, to ensure we learn from each other and work together for a climate resilient future. Adapting to impacts of climate change provides a "win-win" for livelihoods, food security, water supply, health, security, and economic growth. The work of GCA elevates the visibility and political importance of climate adaptation and facilitates solutions, such as smarter investments, new technologies and better planning to become more resilient to climate related threats. GCA is a rapidly growing organization with offices in Abidjan, Beijing, Dhaka, Groningen, and Rotterdam.

GCA's ambitious 2020-2025 business plan and strategy have three pillars:

- Programs: Food Security; Using Nature for more resilient infrastructure; Water for Urban Growth and Resilience; Climate Finance; Youth Leadership.
- Knowledge: Building adaptation knowledge globally through cutting edge products such as the State and Trends in Adaptation Report and the Adaptation Knowledge Portal.
- Advocacy and Awareness: Formulating policy messages to move the global, regional, and local adaptation agendas forward.

2. Urban Climate Resilience Masterclass for Somalia Project

2.1. Project Context

Somalia is ranked as one of the world's most climate vulnerable countries, experiencing a recurring cycle of droughts followed by floods. Somalia is placed 182 out of 187 countries on the ND-GAIN Vulnerability Index. The country is currently recovering from its worst drought on record, which lasted from 2021 to 2023. By the end of 2022, drought-induced displacement had reached over 1.3 million people. Following the drought, Somalia experienced multiple floods in 2023 that affected approximately 2.48 million people across the country, with about 1.2 million people displaced from their homes and around 118 deaths reported.

Somalia is facing rapid urbanization, exceeding projections, which significantly strains urban infrastructure and services. Somali's urban population is estimated to be expanding at a rate of 4.3%. By 2030, Somalia is expected to add 3.8 million residents to its urban areas, and by 2050, another 11.6 million, tripling its urban population over 30 years. However, climate shocks such as the aforementioned droughts are resulting in the surpassing of the projected population growth in Somali cities. The projected 46% of total population being urban dwellers is estimated to be 54% due to the influx of IDPs into cities. This signals a need for rapid expansion in urban infrastructure and services, for which private sector and non-state actors

have stepped in to deliver. Although cities are a catalyst of development for Somalia, without climate resilience considerations, this effect can be significantly hampered.

Ongoing political instability is deepening the existing vulnerabilities of communities, especially in urban areas. Conflict and fragility are driving significant internal displacement, concentrated in urban centers, further exacerbating climate stress. Somalia has been characterized by a long history of state collapse since 1991, leading to one of the most protracted cases of statelessness globally. Recent military operations against al-Shabab, initiated in August 2022 by clan militias and Somali armed forces, have increased conflict and fragility in the country. The conflict has strained climate response efforts. During the recent drought, al-Shabab undermined government relief initiatives by setting fire to food trucks and destroying water wells, as well as damaging sections of the Shabelle riverbank. As a result, large numbers of people are being displaced and streaming to urban centers. The World Bank estimates that 2.6 million internally displaced persons (IDPs) have self-settled in over 2,400 sites across urban and peri-urban areas.

To increase climate resilience of Somali's cities, developing climate-resilient urban infrastructure and services and enhancing government capacity to deliver these are key. The World Bank's SURP-II project recognizes the need to enhance climate resilience in urban areas to address the challenges posed by the influx of internally displaced persons (IDPs) and rapid urbanization. The project aims to strengthen local government capacity for public service delivery and increase access to climate-resilient urban infrastructure and services.

Political and institutional instability in the country have contributed to low capacity, hindering the implementation of climate resilient initiatives. Somalia is ranked 122 out of 137 in the global governance index. The relatively new Federal Government of Somalia (FGS), established in 2012, is still grappling with ongoing conflicts. In addition, clan dynamics significantly influence the selection of appointees for government positions, often leading appointments to lean on clan affiliation rather than merit. Although government officials acknowledge the deep impacts of climate change, there is very limited capacity to ensure adoption of climate adaptation and resilience solutions.

Within this context, GCA is providing urban resilience focused capacity building support to the World Bank's Somalia Urban Resilience Project II (SURP-II). SURP-II aims to strengthen public service delivery capacity of local governments, increase access to climate-resilient urban infrastructure and services, and to provide immediate and effective response to an eligible crisis or emergency in selected areas. The key project stakeholders in Somalia (i.e. five Federal Member States and the Benadir Regional Administration (BRA), and which include the cities of Mogadishu, Garowe, Baidoa, Kismayo, Dhusamareb, and Beledweyene) have insufficient limited technical knowledge and experience to identifying, developing, and designing urban climate resilience solutions, exacerbated by political instability and limited governance structures. Hence, implementation of urban climate-resilient investments, which SURP-II envisions, has been challenging. GCA's technical assistance aims to address this gap by designing targeted capacity building activities to support climate-resilient investments in high-risk and resource-constrained setting of Somalia.

2.2. Project Objectives

GCA is seeking a partner to support GCA's technical assistance for World Bank's Somalia Urban Resilience Project II (SURP-II). The partnership will aim to produce the following outcomes:

- Tailor GCA's existing Urban Climate Resilience Masterclass (UCRMC) training materials to Somalia's fragile and conflict-affected state (FCS) context; and
- Provide capacity building to local and national Somali public officials and other relevant stakeholders of SURP-II on urban climate resilience, that enables the rollout of UCRMC in Somalia.

The partnership will be active between **April 1, 2025,** and **January 31, 2026**.

2.3. Project Outputs

The project will have three outputs elaborated below.

Output 1. Co-design workshop

The partner will deliver a co-design workshop, which should bring together the SURP-II Project Implementation Unit (PIU) under the Ministry of Public Works (MoPW), World Bank, key Somali stakeholders (e.g., representatives from different levels of government), host training institution (which will be rolling out the training in Somalia in the long-term), and content experts, as well as GCA staff.

To ensure full familiarity with the content of the existing UCRMC materials (which are Kenya-focused) could be shared ahead of the session with relevant participants.

Based on the existing structure of the UCRMC (as detailed in Annex 3), the co-design workshop is expected to:

- Shape the objectives, target audience(s), scope, and structure of the UCRMC to meet the priority capacity needs and skill gaps of relevant Somali stakeholders (e.g., Federal Government of Somalia, Federal Member States, municipal governments) on urban climate resilience within a four-to-five-day training,

- Gather inputs to tailor the content, interactive exercises, group work, and peer-to-peer learning approaches in alignment with the country's FCS status and cultural context,

- Identify additional resources resulting from relevant activities (e.g., research, strategy development, capacity building, and tools) of development partners, especially those relevant for FCS contexts, and

- Collect case studies and best practices from Somalia, as well as those from Somaliland, Djibouti, and other relevant countries that exemplify urban climate resilience solutions.

A module on nature-based solutions may be included to increase awareness and capacity on NbS for urban resilience. This module should incorporate results and findings from GCA's work which document existing urban resilience nature-based solutions in Kenya and the region, and will leverage GCA's existing training materials on nature-based solutions.

Output 2. Tailored UCRMC training materials

The outcomes of the co-design workshop should be used to tailor the existing UCRMC materials into a course suitable for an FCS setting. The course materials should be developed in a way that they can be either delivered in-person over 4-5 days or be used for self-paced learning. These materials are:

- **Output 2.1. UCRMC Training Modules**, which will be used by trainers or by self-paced learners.

- **Output 2.2. Trainer Handbook**, which will guide trainers as they deliver the training and help them align the content of the UCRMC with the local context and needs.

- **Output 2.3. Trainee Handbook,** which will reinforce and support learning and provide a reference for concepts and strategies covered in UCRMC.

Output 3. Trainings

The UCRMC is expected to be rolled out by leveraging a training of trainers (ToT) approach, followed by two pilot trainings. As the fragile security situation in Somalia poses significant risks for travel, in consultation with the WB, Kenya was identified as a potential host country. Subsequent training programs to local government officials will be delivered in Somalia by a host institution, which will be identified by key SURP-II stakeholders.

In summary, the rollout of the UCRMC will consist of the following key outputs:

- **Output 3.1. Training of trainers (ToT)** should be delivered to 15-30 trainers, who will be capacitated to deliver long-term capacity building for key stakeholders (i.e., city officials) at a dedicated host training institution in Somalia (which will be identified by the WB and the Government of Somalia) or in Kenya. The key SURP-II stakeholders (e.g. MoPW) should be provided with guidance to select the trainer candidates who will participate in the ToT. The trainers should be provided with training modules, complemented with supplementary materials (i.e., trainer handbook and trainee handbook), and should be trained in how to deliver the course content together with the interactive exercises. Upon successful completion of the ToT, the trainer candidates should be provided certificates.

- **Output 3.2. Pilot training(s)**, should be delivered in Kenya to Somali target audience of the UCRMC by to the trainers who received the ToT. These two pilot trainings should be observed by the partner to provide feedback to the trainers and to ensure the rollout of the UCRMC training will be satisfactory in Somalia.

- **Output 3.3. Delivery Guidance Note** should be provided to the Somali host institution to facilitate the organization of trainings during the long-term rollout of the UCRMC in Somalia. This document should be developed in consultation with key SURP-II stakeholders, which should include the host institution.

The logistics of the co-design workshop and ToT (e.g., venue, catering, and material printing) will organized by the partner. The rest of the costs of the co-design workshop and ToT (e.g., travel and accommodation of participants) as well as all costs of the pilot trainings will be covered under SURP-II. Thus, these logistical elements should be budgeted in the proposal accordingly.

Coordination: GCA will manage relationships with IFI teams and their local implementing partners. The partner will engage these stakeholders only through GCA liaising. GCA may onboard a technical coordinator to guide the partner's development and delivery of the UCRMC. GCA will hold biweekly meetings with the partner to track progress and to discuss any pending issues.

Reporting: The partner will be required to deliver quarterly narrative progress reports and financial reports to GCA throughout the execution period to document the progress of activities. Upon completion of all activities, the partner will deliver final narrative and financial reports. The templates for these reports will be provided by GCA upon signing of the sub-grant agreement.

2.4. Alignment with GCA Values and Commitment & Experience in Partnership Engagement

- Demonstrated support of the core values of GCA and its commitment to climate action and adaptation;
- Active engagement in partnerships and initiatives with, inter alia, United Nations, intergovernmental, national, subnational, industry or sectoral, non-governmental and other related organizations in support of climate, environmental and/or social causes;
- Demonstrated support of the principles of sustainable development, including inclusion and social and environmental corporate responsibility;
- Compliance with recognized environmental and social standards.

3. Submission Guidelines

3.1. How to Apply

- Only **registered non-profit organizations (i.e., INGO, NGO, CBO, Universities, Company Limited by Guarantee)** are eligible to receive a sub-grant from GCA.
- The organizations responding to this call **must meet the minimum eligibility criteria** and demonstrate their capacity to **implement all the technical criteria.**
- Proposals and all supporting documents must be **submitted as a PDF**, no later than **18/03/2025, 5pm Central European Time (CET)** to subgrants@gca.org and cc'd to Talia Meeuwissen (talia.meeuwissen@gca.org).
- Proposals **must include** (which can be submitted as separate documents):
  - Completed Partner Organization Information **(Annex 1)**
  - Minimum Required Documents (e.g., proof of registration, policies)
  - Partner Proposal addressing the details outlined in this call **(Annex 2)**
  - Budget and Financial Report **(Annex 2a)**
  - Integrated Workplan and Logical Framework Template **(Annex 2b)**
  - An **information session** for all organizations interested in applying and learning more about the application process and project requirements will take place on **06/03/2025.** The meeting can be accessed on that day and time at the following link (Teams Meeting ID: 372 644 376 155, Passcode: 5ru6A9bU).
  - **Important to note:**
    - All registered non-profit organizations are encouraged to respond to this call and complete the templates in as much detail as possible.
    - Responses to **Annex 1** will be considered even if some details are lacking, if justified.
    - Responses to **Annex 2** will be considered even if there is a lack of detail or if the form is incomplete.

- The template serves as a tool for interested organizations to showcase their technical expertise and experience in response to the call.
- Organizations need only meet the minimum eligibility criteria to be considered.
- Proposals received **after the closing** date and time **will not be considered.** Organizations will be notified once a decision about the Sub-Grant is made.
- For all **questions or requests for additional information** contact Talia Meeuwissen (talia.meeuwissen@gca.org). The email subject heading should be clearly marked with the following information: **SURP UCRMC Training Partner**.
  - If an interested organization has concerns about completing the template, please reach out.
- Proposals and all supporting documents must be drafted **in English.**
- GCA reserves the right to decline disclosure of the specificity of decision derived by GCA mission due to reasons related to confidentiality.
- GCA reserves the right to accept or reject any submissions, and to annul the selection process and reject all submissions at any time, without thereby incurring any liability to the affected implementing partners.

3.2. Process Overview

- After the deadline, all submissions will undergo an evaluation process.
- The most suitable partner will be selected based on the evaluation outcomes.
- The selected partner will be contacted to conduct a due diligence assessment through in-depth meetings.

4. Selection Criteria & Evaluation

The evaluation's purpose is to assess the organization's eligibility, and the technical expertise of respondents. The evaluation consists of two sets of selection criteria:

(1) Minimum Eligibility Criteria
(2) Technical Expertise

The first section specifies the minimum eligibility criteria that an organization must meet to qualify for the call. This set of criteria is evaluated on a pass/fail basis. Only organizations that pass this initial assessment will proceed to the next stage.

The technical expertise is evaluated based on the relevance and depth of experience and expertise in relation to the criteria outlined in the call, specifically how well these align with achieving the expected results.

4.1. Selection Criteria

Name	Description	Score
EC	Minimum Eligibility Criteria	Pass/Fail
EC1	Evidence of registered not-for-profit entity status with a legal presence and registration (Partner Information Document and Minimum Required Documents)	
EC2	At least 5 examples demonstrating experience in developing and delivering high quality trainings in in two or more of the following	

	areas: climate adaptation and resilience, urban development, urban planning, nature-based solutions, infrastructure development, water resources management, gender equity (Partner Proposal, Section 2)	
EC3	Experience in work in locations of interest to GCA (i.e., Africa, South Asia, Small Island Developing States)	
TC	**Technical Expertise** *Relevance of experience and expertise to achieve expected results*	**Max Score: 100**
TC1	Expertise and experience of the organization (i) to develop and deliver trainings, especially in Somalia and/or FCS contexts (ii) on themes relevant to the call, and (iii) engaging with target audiences relevant to the call (Partner Proposal, Section 1 and Section 2)	45
TC2	Relevance of the approach/methodology to achieve expected results in Somalia's context (Partner Proposal, Section 3, and annexes on budget and workplan)	20
TC3	Structure and qualifications of the team for developing and delivering trainers, preferably in Somalia and/or other FCS contexts, and at least one team member with proficiency in Somali language (Partner Proposal, Section 4 and optionally CVs in the annex)	30
TC4	Alignment with GCA values and experience • Alignment to GCA values & commitments • Experience with partnerships engagement (Partner Proposal, Section 5)	5
	Scoring for Criteria is based on maximum points. *Grading for each criterion under technical expertise will be conducted using the following scale:* *0 = not included, 2 = scarcely included, 4 insufficient, 6 good enough, 8 good, 10 excellent to above expectations*	

4.2. Exclusionary Criteria

GCA will not engage with any entity whose public image is severely compromised by past activity or advocacy in one of the categories below, or in other areas which may be deemed, at any given time, to reflect negatively on GCA.

Name	Description	Score
EXC	**Exclusionary Criteria**	Pass/Fail
EXC1	Systematic failure to demonstrate support of the core values of GCA and its commitment to climate action and adaptation.	
EXC2	The organization is not involved in illicit behavior, including organized crime, trafficking, corruption, terrorism or violations of internationally agreed sanctions.	

4.3. Evaluation

After assessing whether organizations meet the minimum eligibility criteria, the organization with the highest score in the technical evaluation **will be considered** for the sub-grant. The scoring allows GCA to identify the most suitable partner.

A preliminary capacity assessment will be conducted based on the information provided in **Annex 1.** This assessment aims to identify organizational and programmatic risks and **will not impact** the evaluation scoring or partner selection.

The insights gained from this assessment **will inform the comprehensive due diligence assessment that the selected partner will undergo.**

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Annexes

Annex 1: Partner Information Document

Please complete the following information to the best of your ability. GCA will use this information to perform a preliminary capacity assessment. This should be submitted as a separate document from the partner proposal.

Section 1. Organizational Overview		
Name of prospective partner		
Call Ref. Number		
Type of Registration (INGO, NGO, CBO, Company Limited by Guarantee)		
Registration (Please provide proof of registration)	Certificate No.	
	Date of first Registration	
	Expiry Date	
Official Address	Postal Address	
	Website/s	
	E-Mail	
	Telephone	
Number of staff (Female and Male)		
Number of interns & volunteers (Female, Male)		
Name, position, email and mobile number of secondary contact of organization		
Geographical coverage	*Country, province, district*	
Is your organization affiliated to any political, ethnic, or religious group, or armed group?	*Y/N*	
	If yes, explain	

Section 2: Share project donors, interventions and target population, outreach and program area implemented in the past 3 years					
Name of Donor	**Role of Donor**	**Program Intervention**	**Program location (State/District/County)**	**Target Group**	**Outreach - # of beneficiaries**

Section 3: Governance
Name your current Board members

Name	Sex M/F	Position on the Board	Date of joining	Profession	Contact (mobile and email)

Section 4: Senior Management Team Composition
Please provide names and qualifications of your senior management team

Name	Sex M/F/Prefer not to say	Position	Years in Position	Key Qualifications	Contact (mobile and email)

Please attach an organogram

Section 5: Funding sources in the past 3 years
Please provide a list of all your funders in the table below

Name of Funder/Donor	Contact Person and Email Address	Year when funding started	Funding Period (Years)	Amount of Funding (Indicate Currency)

Please attach audited financial statements and project audits for the previous 3 years.

Section 6: Policies & Procedures Please provide a list of all your policies and procedures in the table below.				
Policy/Document	**Requirements**	**Policy Holder**	**Last Updated**	**Next Updated**
Finance Policy				
Anti-Fraud & Anti-Corruption Policy				
PSEAH Policy				
Code of Conduct				
HR Policy				
Salary Scale and Fringe Benefits/Terms and Conditions of Employment				
Procurement Policy/Manual				
Cost Allocation Policy				
Internal Control Framework				
Risk Management & Risk Registration				
Monitoring & Evaluation				
Authorization Matrix				
Program Planning and Implementation Procedure/Policy				
Audited financial statement for past 3 years				
Project audits for the previous 3 years				
Organogram				
Partnership Policy				
Proof of registration				
Add other policies as necessary				
Please attach copies of the policies listed above				

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Annex 2: Partner Proposal Template

This template provides a tool for interested partners to respond to the Call for Partnership. Interested Partners are encouraged to complete the template in as much detail as possible. Partners are **not** excluded due to a lack of detail or an incomplete form.

1. **Project Interest & Organizational Profile (max. 250 words)**

   - *Explain your organization's interest in applying to the call.*
   - *Briefly describe what qualifies you to successfully implement the project (e.g., overview of relevant experience in similar processes in the region, in Somalia, in other FCS countries, and/or themes of the call).*
   - *Outline the organizations qualifications and competencies to implement this project.*

2. **Organizational Experience**

   - *Provide examples of similar activities you have successfully implemented by using the table format below. **(Please note that at least 5 examples are required to meet the eligibility criteria.)***
   - *Highlight relevant successes from previous projects that show your ability to deliver similar outcomes (in Additional Remarks section).*
   - *Emphasize working with/on Somalia and other FCS countries.*

Project	*(name/title a relevant project, the trainings developed and/or delivered)*
Objective(s)	
Thematic scope	*(keywords only)*
Target audience	*(keywords only)*
Location	*(e.g., city, country)*
Language	
Duration & Frequency	*(e.g., hours/days, and how many times or how often)*
Budget	*(indicate in EUR, along with the original currency)*
Monitoring for Impact	*(briefly explain monitoring and reporting practices)*
Results	*(e.g., how many people were trained, what did the training influence)*
Training developer(s)	*(list the name of relevant team members or other partner organizations involved in the development of the training materials)*
Trainer(s)	*(list the name of relevant team members who delivered the training)*
Additional Remarks	*(use this section to highlight interactive aspects of the training, unique aspects of the activity, success stories, and any challenges encountered and how they were overcome)*

3. **Approach/Methodology (max. 1,000 words)**

   - *Detail the organization's approach or methodology to implement the activities.*

- *Focus on the correlation between your experience (Section 2) and the anticipated results to build a strong case for your capability to meet partnership's objective(s).*
- *Describe any innovative techniques or strategies you plan to employ in implementing the project.*
- *Outline your planned monitoring and reporting activities and processes.*
- *Complement this section with the workplan (Annex 2b).*

4. Team Expertise

- *Explain the team structure which will be involved in the project.*
- *Provide a detailed list of team members using the table template below, which should include at least 3 experts who will be performing as training developers and trainers, among others which can support training content and material development (e.g., graphic designers, learning experts).*
- *Please note that GCA requires that at least one team member must be proficient in Somali to facilitate the co-design workshop and other stakeholder engagement activities.*
- *Please note that GCA expects the following minimum qualifications from training-related team members:*
  - *At least a master's degree in a relevant field*
  - *At least 5 years of experience in developing and delivering trainings to adults/professionals*
  - *Experience training public officials is desirable*
  - *Experience working in Somalia and/or other FCS countries is desirable*
  - *Proficiency in English is required, and Somali language is preferred*

Expert Name	
Position on Team	
Current Role & Organization	
Languages	
Years of Experience	
Country Experience	
Thematic Experience	*(keywords only)*
Training-related Qualifications	*(keywords only)*
Narrative Short Bio	*(max. 150 words)*
List of relevant projects/trainings worked on	*(provide as a bullet point list)*

5. Commitment to GCA Values & Experience in Partnership Engagement (max. 250 words)

- *Outline how your organization aligns with GCA's commitment to sustainability and partnership engagement.*
- *Describe demonstrated support of the core values of GCA and its commitment to climate action and adaptation.*
- *Outline experience engaging in partnerships and initiatives with, inter alia, United Nations, intergovernmental, national, subnational, industry or sectoral, non-*

governmental and other related organizations in support of climate, environmental and/or social causes.

- *Outline support of the principles of sustainable development, including inclusion and social and environmental corporate responsibility.*
- *Outline compliance with recognized environmental and social standards.*

6. Annexes:

- **Please provide a tentative detailed budget** in the provided template in **Annex 2a**, which can be submitted as a separate document. The budget will not be considered for evaluation but will be the basis for discussion while setting up the sub-grant agreement. Please note that the budget should be **in Euros**.
- Please provide a **workplan & logical framework** as outlined in the template in **Annex 2b**, which can be submitted as a separate document.
- (Optional) Please provide **CVs (max. 3 pages)** of relevant team members which will be working under this partnership. The CVs should highlight their relevant previous work experiences and language proficiencies.

Annex 2a: Budget & Financial Reporting Template

Annex 2a - Budget & Financial Reporting Template

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Partner Name:
Project Start Date:
Project End Date:

Sub-award Value:

Exchange rate:

Report Start Date
Report End Date
Indirect Cost   0

Budget Line	Budget	Notes	Unit	Qty	LoE	Unit Cost (EURO)	# Units	Budget (EURO)	Budget %	Prior Actual (EURO)	Current Actual (EURO)	Cumulative Actual (EURO)	Variance (EURO)	Realized %	Explanation of Variances
1	**Direct Personnel Costs**							-	0%	-	-	-	-	0%	
1.1.1	Position 1		Months	1	0%	1	1	-	0%			-	-	0%	
1.1.2	Position 2		Months	1	0%	1	1	-	0%			-	-	0%	
1.1.3	Position3		Months	1	0%	1	1	-	0%			-	-	0%	
2	**Consultants**							-	0%	-	-	-	-	0%	
2.1.1	Line 1		Days	-	0%	1	1	-	0%			-	-	0%	
2.1.2	Line 2		Days	-	0%	1	1	-	0%			-	-	0%	
2.1.3	Line 3		Days	-	0%	1	1	-	0%			-	-	0%	
3	**Transportation / Travel Costs**							-	0%	-	-	-	-	0%	
3.1.1	Line 1			-	0%	1	1	-	0%			-	-	0%	
3.1.2	Line 2			-	0%	1	1	-	0%			-	-	0%	
3.1.3	Line 3			-	0%	1	1	-	0%			-	-	0%	
4	**Direct Project Activities**							-	0%	-	-	-	-	0%	
4.1.1	Line 1			-	100%			-	0%				-	0%	
4.1.2	Line 2			-	100%			-	0%				-	0%	
4.1.3	Line 3			-	100%			-	0%				-	0%	
4.1.4	Line 4			-	100%			-	0%				-	0%	
4.1.5	Line 5			-	100%			-	0%				-	0%	
4.1.6	Line 6			-	100%			-	0%				-	0%	
4.1.7	Line 7			-	100%			-	0%				-	0%	
4.1.8	Line 8			-	100%			-	0%				-	0%	
4.1.9	Line 9			-	100%			-	0%				-	0%	
4.1.10	Line 10			-	100%			-	0%				-	0%	
5	**Procurement of goods**							-	0%	-	-	-	-	0%	
5.1.1	Line 1			-	100%			-	0%			-	-	0%	
5.1.2	Line 2							-	0%			-	-	0%	
5.1.3	Line 3			-				-	0%			-	-	0%	
6	**General Administration**							-	0%	-	-	-	-	0%	
6.1.1	Line 1			-	100%			-	0%			-	-	0%	
6.1.2	Line 2			-	100%			-	0%			-	-	0%	
6.1.3	Line 3							-	0%			-	-	0%	
	Total Direct Costs							-	0%	-	-	-	# -	0%	
	Indirect costs (% of total direct costs for Event -1)							-	0%	-	-	-	-	0%	
	TOTAL BUDGET							-	0%	-	-	-	# -	0%	

Annex 2b: Integrated Workplan and Logical Framework

Partner Name:

Project Name:

Project Start Date:

Project End Date:

Narrative Summary	Means of Verification (MoV)	Indicators	Responsible Person/Team	Start Date	End Date
Key activities to be carried out to produce intended output.	MoV provides the evidence or sources to verify whether deliverables have been met.	Indicators set the targets or standards for measuring success.	Responsible person/team to deliver activity.	Anticipated start date of the activity.	Anticipated end date of the activity.
Output 1: *Copy from call*					
Activity 1.1.:					
Activity 1.2.:					
Output 2: *Copy from call*					
Activity 2.1:					
Output 2.2: *Copy from call*					
Activitiy 2.2.2					

Annex 3. Urban Climate Resilience Masterclass (UCRMC)

Objective: The overall learning objective of UCRMC is to provide a comprehensive understanding of urban climate resilience, including climate risks and vulnerabilities, while equipping participants with the knowledge and skills needed to implement effective adaptation measures and integrate resilience into urban and infrastructure planning.

Target Audience: national, municipal and county officials, local practitioners and experts.

Duration: 4-5 days

Training Development Partner: International Institute for Environment and Development (IIED)

Scope: The UCRMC consists of six modules designed to provide actionable knowledge on climate risks relevant to Kenya's urban sectors, alongside practical skills for integrating climate resilience, nature-based solutions, and locally-led adaptation into infrastructure, urban planning, and development. The program also includes guidance on accessing climate finance for urban resilience. The modules contain both global and customized Kenya-specific content together with local case studies, to provide participants with the hands-on knowledge and competencies to develop informed policies, strategies, plans, and solutions for urban resilience within the local context. Currently, the UCRMC modules are structured as follows:

- Module 1: Introduction to Climate Change and Urban Resilience
- Module 2: Locally-Led Adaptation for Urban Resilience
- Module 3: Understanding Climate Risks in Your City
- Module 4: Ensuring Climate Resilience of Urban Infrastructures
- Module 5: Step-by-Step Guidelines for Delivering Climate Resilient Infrastructure
- Module 6: Financing Climate-Resilient Urban Infrastructure

Supplementary Materials:

- **Training Slides** (There are about 450 slides: 400 are internationally standardized content and 50 are customized to the Kenya's context.)

- **Trainer Handbook** designed for trainers delivering the UCRMC. It is a support guide that leads the trainer through the material, module by module, and offers helpful guidance on how to deliver the training.